

Appendix

DATA TABLES

Unless otherwise noted, all metrics are determined on a fiscal year basis and are unaudited.

ENVIRONMENTAL METRICS		20	019			20	020			2	021	
	U.S. South	U.S. PNW	N.Z.	Overall	U.S. South	U.S. PNW	N.Z.	Overall	U.S. South	U.S. PNW	N.Z.	Overall
Acres Leased for Recreation Purpose (%) ^{1,19}	82%	92%	-	84%	96%	92%	-	95%	92%	84%	-	91%
Acres With Protective Conservation Status (%) ¹	10%	18%	8%	11%	10%	21%	8%	12%	10%	21%	8%	11%
Acres Owned, Leased and/or Managed (000s) ^{1,2}	1,835	379	414	2,628	1,733	507	417	2,657	1,798	490	419	2,707
Acres of Potential Endangered Species Habitat (%) ^{1,20}	40)%	78%	51%	32	%	77%	52%	3.	31% 6.1–6.5 1.8-1.9 27,639,069 3,580,987		51%
Sustainable Yield (MM tons) ^{2,3}	6.1–6.5	1.4	2.4–2.7	9.9–10.6	5.9-6.3	1.8–1.9	2.4-2.7	10.1–10.9	6.1–6.5	1.8-1.9	2.4-2.7	10.3-11.1
Seedlings Planted	25,620,782	3,423,817	3,737,488	32,782,087	31,642,850	3,288,141	3,658,806	38,589,797	27,639,069	3,580,987	3,615,864	34,835,920
Acres Certified to Third-Party	S	FI	FSC and PEFC		SFI FSC and PE		FSC and PEFC		SFI		FSC and PEFC	
Certification Standard (%) ^{1,4}	94	1%	94%	94%	96	96% 94% 96%		96%		99%	96%	
Harvested Volume (MM tons) ²	6.1	1.2	2.7	10.0	6.2	1.6	2.5	10.3	5.7	1.7	2.6	10.0
Merchantable Timber (MM tons) ^{2,5}	67.7	7.1	16.4	91.2	64.3	11.1	16.3	91.6	64.0	10.7	16.9	91.6
Carbon Sequestered by Rayonier Forests (MtCO ₂ -e) ^{6,7,8,9,10}	11,45	9,917	3,445,999	14,905,916	11,80	3,517	2,724,501	14,528,018	11,86	8,020	2,807,149	14,675,169
Greenhouse Gas Emissions (GMGs) (MtCO ₂ -e) ^{6,11}												
Direct Emissions (Scope 1) (MtCO ₂ -e)	30)3	419	722	13	6	421	557	12	22	421	543
Indirect Emissions (Scope 2) (MtCO ₂ -e)	76	53	42	805	58	5	43	628	74	40	43	783
Indirect Emissions (Scope 3) (MtCO ₂ -e)	221,	,274	121,036	342,310	261,	019	118,030	379,049	221	,495	124,988	346,483

SOCIAL METRICS		2019			2020		2021			
	U.S.	N.Z.	Overall	U.S.	N.Z.	Overall	U.S.	N.Z.	Overall	
Number of Employees ²	260	93	353	314	99	413	309	97	406	
Employee by Ethnicity (%)—U.S. ²¹										
American Indian or Alaskan Native	0.4%	-	-	0.3%	-	-	0.3%	-	-	
Asian	1.5%	-	-	1.9%	-	-	1.6%	_	-	
Black or African-American	1.5%	-	-	1.3%	-	-	1.6%	_	-	
Hispanic or Latino	2.3%	-	-	2.9%	-	-	3.2%	_	-	
Two or More Races	1.2%	-	-	0.9%	-	-	0.7%	_	-	
White	93.1%	-	-	92.7%	-	-	92.6%	_	-	
Employee by Ethnicity (%)—N.Z. ²¹										
Asian		-	-	-	-	-	_	2.1%	-	
European		_	-	-	-	-	_	57.7%	-	
Maori		_	-	-	-	-	_	3.1%	-	
MELAA		-	-	-	-	-	_	6.2%	-	
Other	_	-	-	-	-	-	-	5.2%	-	
Pacific Peoples		-	-	-	-	-	_	1.0%	-	
Unknown		_	-	-	-	-	_	24.7%	_	



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SOCIAL METRICS		2019			2020		2021		
	U.S.	N.Z.	Overall	U.S.	N.Z.	Overall	U.S.	N.Z.	Overal
Engagement Survey Participation (%) ²²	97%	100%	98%	-	-	-	98%	99%	98.5%
Employee Tenure by Years (%)									
0-4	41%	42%	40%	37%	44%	38%	36%	42%	38%
5–9	24%	22%	24%	27%	19%	25%	27%	20%	25%
10–14	12%	19%	14%	13%	16%	14%	13%	14%	13%
15+	23%	17%	22%	23%	21%	23%	24%	24%	24%
Employee Turnover Rate (%)									
Voluntary Turnover Rate	5.0%	6.5%	5.4%	2.8%	6.3%	3.7%	4.5%	8.2%	5.4%
Involuntary Turnover Rate	1.2%	_	0.9%	3.1%	2.1%	2.9%	3.2%	-	2.4%
Retirements	1.5%	_	1.1%	0.3%	_	0.3%	1.9%	1.0%	1.7%
Turnover Rate	7.7%	6.5%	7.4%	6.3%	8.3%	6.8%	9.6%	9.2%	9.5%
Employee Development Training									
Total Development Training (hours)	3,423	950	4,373	2,246	200	2,446	4,022	471	4,493
Avg. Development Training per Employee (hours)	13	10	12	7	2	6	13	5	11
Participation in Required DE&I Training (%)	_	-	-	94%	97%	95%	99%	99%	99%
Employee by Gender Diversity (%)									
Male	67%	58%	65%	66%	56%	64%	66%	56%	63%
Female	33%	42%	35%	34%	44%	36%	34%	44%	37%
Leaders by Gender (%) ²⁴									
Male	84%	72%	81%	82%	69%	79%	78%	65%	75%
Female	16%	28%	19%	18%	31%	21%	22%	35%	25%
Employee Safety Training Participation (%) ²⁵	99%	100%	99.5%	100%	100%	100%	99%	100%	99.5%
Safety Incident Rate (%) ²⁶									
Total Recordable Incident Rate (TRIR)	2.6	3.1	3.0	1.9	2.8	2.5	0.6	2.8	2.1
Lost Time Incident Rate (LTIR)	0.4	1.8	1.4	0.3	2.3	1.7	0.0	1.6	1.1
Near Miss/Hits Frequency Rate	329	1,270	-	376	1,100	-	404	1,080	-
Community Contribution (%) ²⁷									
Conservation/Environment	30%	21%	_	25%	1%	-	34%	-	-
Education	23%	30%	-	15%	90%	-	28%	90%	-
Community/Civic	42%	49%	-	58%	9%	_	33%	10%	-
Health/Hospitals	5%	-	-	3%	-	-	5%	-	-
Overall Community Contribution (\$) ^{23,28}	USD \$388,000	NZD \$33,000	-	USD \$431,359	NZD \$192,470	_	USD \$373,782	NZD \$152,054	-
Employee Volunteer Hours ²⁹	2,130	-	2,130	2,178	643	2,821	1,955	133	2,088



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Board of Director metrics are determined based on director nominee election year. All other metrics are determined on a fiscal year basis.

GOVERNANCE METRICS		2019			2020		2021 Overall			
		Overall			Overall					
Number of Board of Directors		8			9		9			
Director Tenure by Years										
0–5		2					4			
6–10		5			4			4		
11+		1			1		1			
Average Director Tenure by Years		6			5		6			
Director Age Distribution										
50s		4		3			2			
60s		4			5			6		
70s		-			1			1		
Average Director Age		60		62			63			
Director by Gender Diversity (%)										
Male		62%		67%			67%			
Female		38%		33%			33%			
Director by Ethnicity (%)										
National Origin		1		2			2			
	U.S.	N.Z.	Overall	U.S.	N.Z.	Overall	U.S.	N.Z.	Overall	
Code of Conduct Certification (%)	100%	100%	100%	99.6%	100%	99.8%	96.9%	100%	97.7%	
Conflict of Interest Disclosure (%)	100%	100%	100%	100%	100%	100%	100%	100%	100%	